

#### Our Process

## 2016

- Work with community to develop a shared understanding of key planning issues
- Determine vision and core values with community input
- Assess challenges and opportunities through data analysis and public feedback

# 2017

- Dive into planning topics with working groups
- Set goals
- Identify strategies
- Develop the Alewife district plan

# 2018

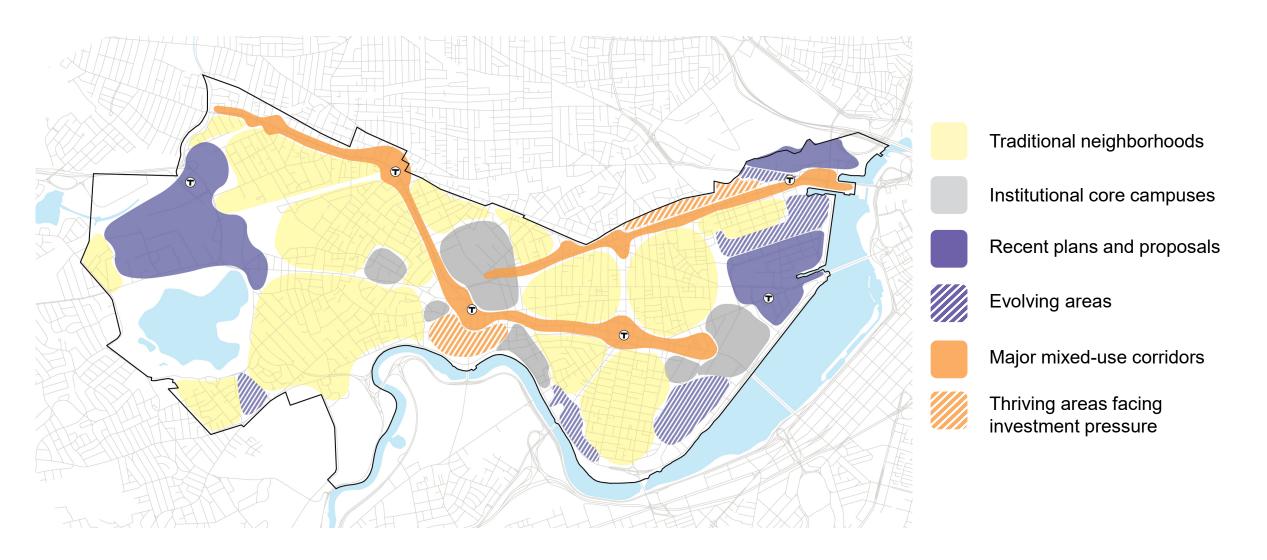
- Develop focus area recommendations with working groups
- Discuss trade-offs and scenarios
- Draft final plan
- Refine and integrate Alewife district plan



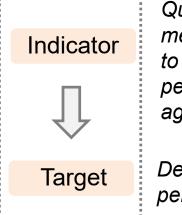
# Urban Form Recommendations



#### A Diagram for Shaping Development



## Planning Framework



Quantitative measure(s) used to assess performance against goal

Desired level of performance



#### **Urban Form Goals**

- 1. Development Patterns: Maintain the existing patterns of the city where they are well-established, and advance the city's values through a mix of preservation and complementary infill development.
- 2. Growth in Evolving Areas: Promote redevelopment that is mixed-use, pedestrian-oriented, and sustainable within areas currently characterized by surface parking lots, automobile-oriented uses, and obsolete commercial buildings.
- 3. Transitional Development: Where redevelopment occurs at the edges of well-established districts, shape new development to complement the prevailing pattern of adjacent districts, accommodating variations in use and scale.

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- Public Realm: Create a connected network of highquality open spaces that links all residents to local and regional natural assets, provides a range of activities and experiences, is inclusive of all people, and encourage social connections.
- 5. Activation: Shape the form, use, and design of development, especially its public spaces, so that it supports an active public realm.
- Design Process: Strive for design excellence in all new development by creating a review process that is clear and efficient in its engagement with City staff, boards and commissions, and the community.

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#### **Urban Form Strategies**

- On the major corridors and squares, increase density near transit nodes while accommodating the unique character of different areas along the corridors.
- 2. Preserve the historical integrity and diversity of Cambridge's neighborhoods, including both buildings and the public realm.
- Encourage activity on the ground floors of new buildings, particularly along the mixed-use corridors.
- 4. Proactively guide development in areas with a strong potential for change through area-specific planning and development review.

- Leverage private development to create and maintain high-quality public open spaces, and provide dynamic programming.
- Expand the public open space network through new open spaces, new programming, and improved local and regional connections.
- Improve the public open space network by preserving, maintaining, and enhancing existing open spaces to serve a diverse population.
- 8. Revise the development review process to be more transparent to developers and the public while striving for high-quality design.

## Priority Urban Form Actions (from working group process)

Build the connections to integrate "Alewife Square" into the fabric of the City...

Establish development standards to promote street-activating uses (such as retail) on ground floors, including minimum ground-floor heights, limitations on the frontage length occupied by lobbies, etc....

Design and implement clear wayfinding for biking and walking routes to the City's open spaces and other destinations.

**Encourage family-friendly** design in residential and commercial buildings and public realm improvements through development review (i.e. playgrounds, etc.)

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Eliminate minimum parking requirements for development along the corridors.

Identify opportunities for increasing the amount of open space in or near growth areas

• Extent of street activating features on Massachusetts Avenue and Cambridge Street, and in major squares

Indicator	Baseline	2030 Target
Percent of blocks with at least three building entrances per 200 ft.	The City does not have a baseline	Targets for major squares, active pedestrian segments, and mixed
Percent of total frontage that is restaurant or retail use	measurement for this indicator at this time, but it will collect this information moving forward.	residential segments will be set once the initial data is collected.
Percent of building frontage that is transparent (no posters or curtains, no tinted glass or other window treatments, up to ten feet tall)		information moving

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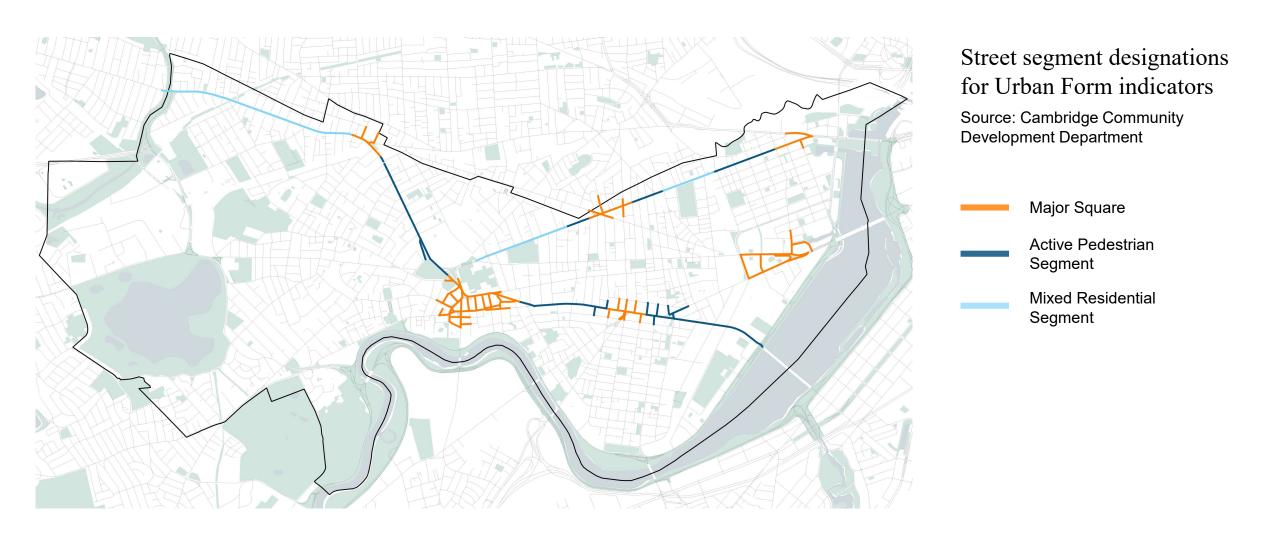
Indicator	Baseline	2030 Target*
Percent of parcel frontage with building frontage within five feet of parcel boundary	66.5% across all areas (excluding open spaces and university campuses) (2018)	<ul> <li>80% in major squares</li> <li>50% in active pedestrian segments</li> <li>30% in mixed residential segments</li> </ul>
Percent of blocks with at least the given length of curb per 200 linear ft. of block face:  • 180' in major squares  • 150' in active pedestrian segments  • 120' in mixed residential segments	<ul> <li>70% in major squares</li> <li>74% in active pedestrian segments</li> <li>95% in mixed residential segments (2018)</li> </ul>	<ul> <li>85% in major squares</li> <li>85% in active pedestrian segments</li> <li>98% in mixed residential segments</li> </ul>

Source: City of Cambridge GIS

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<sup>\*</sup> See next slide for the designation of street segments as "major squares," "active pedestrian segments," and "mixed residential segments."

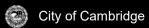
#### Corridor and Square Designations for Indicators



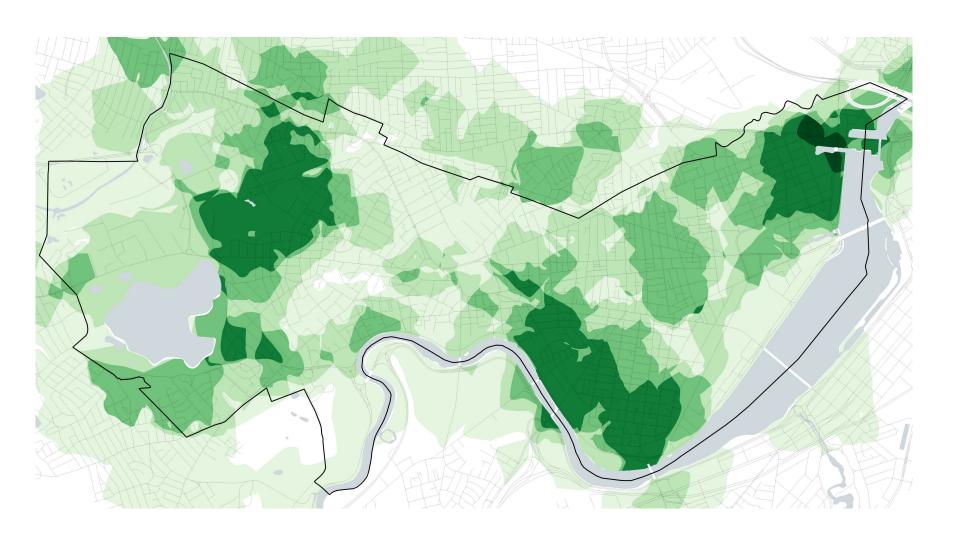
Proximity to parks

Indicator	Baseline	2030 Target
Percentage of housing units that are within a given distance to three or more different parks, including parks in adjacent municipalities.  Distances are measured at:	• 85.2% (2018)	• 87.0%
<ul> <li>Quarter-mile walking distance for playgrounds and passive open space</li> </ul>		
<ul> <li>Half-mile walking distance for active recreation, trails and nature, and specialty spaces such as off-leash dog parks or exercise equipment</li> </ul>		

Source: City of Cambridge GIS



#### Park Access



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Number of different kinds of parks within walking distance

Source: City of Cambridge GIS













• Tree canopy over sidewalks and streets

Indicator	Baseline	2030 Target
Percent of sidewalks and streets covered by a given level of tree canopy (TBD)	The City does not have a baseline measurement for these indicator at this time. Data is being collected by the Urban Forest Master Plan.	Targets to be established by the Urban Forestry Master Plan in 2019

Source: Urban Forest Master Plan

• Design quality

Indicator	Baseline	2030 Target
Percent of survey respondents that rate Cambridge's overall appearance as good or excellent.	• 83% (2014)	• 90%

Source: City Manager's Biannual Survey

# Discussion

